

## **ACKNOWLEDGEMENT OF COUNTRY**

Glen Innes Severn Council acknowledges and pays respect to the Ngarabul people as the traditional custodians of this land, their elders past, present and emerging and to Torres Strait Islander people and all First Nations people.



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## **MAYOR'S MESSAGE**

As your Mayor, I'm proud to present Glen Innes Severn's new Community Strategic Plan—a shared roadmap for the next decade, shaped by what matters most to you.

Through recent engagement—including the Towards 2034 community consultations and the 2023 Community Satisfaction Survey—you've told us clearly where your priorities lie: roads and infrastructure, healthcare, economic development, financial sustainability and greater support for our youth.

Looking ahead, our community aspires to enhanced healthcare services, better cultural and civic engagement, thriving tourism and recreation and infrastructure that keeps pace with growth. You've told us that long-term economic planning, sustainable water security, support for local businesses and jobs, improved roads and positioning our region as an attractive destination for investment are of the highest importance.

Glen Innes Severn has a lot to look forward to. We are fortunate to have a strong culture and heritage, a unique and beautiful environment and a climate that supports a diverse range of agriculture. These strengths open real opportunities for growth across agribusiness and the visitor economy.

This Plan reflects those aspirations. It also considers the unique place-based factors that shape our region—our challenges, our opportunities and our identity as a proud regional centre. It is both ambitious and grounded, recognising what we must improve, while laying a clear path toward growth, resilience and prosperity.

This is your Plan. It belongs to our whole community—residents, businesses, local groups and organisations.

While Council will lead many of the actions, lasting change will come through collaboration across all sectors.

Together, we are – Transforming Today for a Thriving Tomorrow.

Our vision is backed by five strategic priorities, each with defined goals:

- A Thriving and Connected Community
- A Prosperous and Diverse Economy
- Fit-for-the-Future Infrastructure
- A Protected and Enhanced Environment
- Open and Collaborative Leadership

Realising this vision will take courage, creativity and commitment. It means engaging meaningfully with the community, finding new ways to fund and deliver projects, enabling bold ideas, learning from our past and having the confidence to try new approaches when needed.

What gives me confidence is this: when we work together, Glen Innes Severn can grow stronger. We can shape our own future and improve the lives, opportunities and wellbeing of every member of our community.

Let's build a future where people want to stay, invest, contribute and most importantly – belong.

Cr Margot Davis





## GENERAL MANAGER'S MESSAGE

The Community Strategic Plan is the highest-level plan that a Council will prepare. The purpose of the Plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals.

This Community Strategic Plan reflects the desires and aspirations of the community and identifies what we believe to be important and where our energy needs to be directed over the next 10 years.

Most importantly, the Plan addresses a range of matters including social, environmental and economic issues, is based on social justice principles and has been developed having regard to the NSW Government's State Priorities.

While Council has a key role in preparing the Community Strategic Plan, it is not wholly responsible for its implementation.

Other partners such as state agencies, non-government organisations, business and industry and community groups may also assist in delivering the Community Strategic Plan.

This Plan is a result of the community pausing and considering what is important to it: where do we want to get to and, how do we get there?

I look forward to working with Councillors and Council officers to deliver Council's vision — Transforming today for a thriving tomorrow.

**Bernard Smith** 

## THE COMMUNITY'S PLAN 2025-2035

The Community Strategic Plan (CSP) 2025-2035 sets out the long-term vision for Glen Innes Severn, providing a clear framework for the next 10 years. It identifies the community's main priorities along with the goals and strategies needed to achieve them.

This is not just a Council Plan - it is a Plan for the entire community. While Glen Innes Severn Council plays a key role in its development and oversight, delivering the Plan's outcomes is a shared responsibility involving all levels of government, community organisations, industry, residents and ratepayers.

As the caretaker of the CSP 2025-2035, Council ensures it is developed with and on behalf of the community. However, achieving the Plan's vision requires collaboration from everyone to help shape the region's future.

The Plan is informed by extensive community engagement including insights from Council's regular *Community Satisfaction Surveys* conducted by professional agencies to provide statistically valid data with 95% accuracy. The most recent survey was completed in 2023. Further input was gathered through the *Towards 2034* Glen Innes Severn Community Engagement Program held from 11 April to 17 May 2024 ensuring that community voices directly shape the Plan's direction.

The strategic objectives and goals outlined in this Plan reflect the feedback received through these engagement processes ensuring the future direction of our region aligns with the needs and priorities of the community.

## **OUR FIVE STRATEGIC OBJECTIVES**





## **GLEN INNES SEVERN REGION**



Nestled in the heart of the New England High Country, Glen Innes Severn is a destination known for its adventure, rich history, Celtic roots, World Heritage-listed national parks and gourmet food experiences.

Positioned at the crossroads of the New England and Gwydir Highways, well-connected to Brisbane, Sydney, Outback Australia and the NSW North Coast. This accessibility makes it an ideal place to live, work and grow, offering opportunities for prosperity and a high quality of life. With a population close to 9,000, the area is surrounded by productive agricultural land, stunning national parks and enjoys four distinct seasons.

The area's natural beauty, vibrant community and cultural richness offer exciting opportunities for sustainable development. Looking to the future, there is great potential to enhance quality of life, promote sustainable growth, support local industries and foster a thriving, connected community. The *Community Strategic Plan* will guide these opportunities.

## **GLEN INNES SEVERN AT A GLANCE**

5,487km<sup>2</sup>
Council area

8,836 current population



9,219

2041 projected growth

10° - 20°

autumn average temperature

12° - 26° summer average temperature

winter average temperature

9° - 20°

spring average temperature

**3,266** people work in Glen Innes Severn

1,109 businesses



**53%** working full time unemployed

who work at home

who volunteer



\$360.9m regional imports

regional exports

tourism output

local expenditure

CSP 2025-2035

## IF GLEN INNES SEVERN CONSISTED OF 100 PEOPLE



**49** MALE

**51** FEMALE

Aboriginal and
Torres Strait Islander

4

born overseas

speaking languages other than English at home

**21** 0-19 years old **18** 20-39 years old

**24** 40-59 years old **30** 60-79 years old

80+ years old



10 attending tertiary education

24
attending primary
education

18 attending secondary education



15
unoccupied private
dwellings



26who rentwho own ormortgage a house

**64** living in families



**34**living by themselves

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## What our community values about our region

The 2023 Community Satisfaction Survey and the 2024 Towards 2034 Glen Innes Severn Community Engagement Program both gathered valuable feedback to guide the Community Strategic Plan. The 2023 survey, conducted by professional researchers, provided statistically valid insights to help improve services and set priorities.

Similarly, the 2024 survey, held from 11 April to 17 May, used online and paper-based methods, including listening posts, and was widely advertised through local radio and social media. Both surveys revealed common themes, offering Council key data to improving services and setting future priorities.



Residents rate their quality of life either good, very good or excellent, with a further 9% rating it as fair.



Residents value the community friendliness, climate, rural lifestyle and peacefulness most about living in the LGA.



Most residents feel a part of and are proud of their community.

## HIGHEST RATED IN SATISFACTION



**Library Services** 



Parks & Playgrounds



**Events & Festivals** 



Sporting Facilities & Grounds



Sewerage Services

## What our community envisions for our region

#### How would you like your community to be in 10 or more years?



Healthcare services enhanced





Tourism and recreational facilities enhanced



Infrastructure improvement

### Priorities for Council to focus on over the next 10 years





Health care





Fiscal management



## HIGHEST RATED IN IMPORTANCE



Long-Term Economic Planning



Water Supply



Supporting Local Business & Jobs



Condition/Maintenance of Sealed Roads



Attracting New Business to the Area

## THE FIVE STRATEGIC OBJECTIVES

The Community Strategic Plan is guided by five key strategic objectives, each with three goals that reflect the community's aspirations.

Each section of the Plan outlines these strategic objectives, their prioritised goals and the supporting strategies to achieve them.



## **HOW TO READ THIS DOCUMENT**



#### **COUNCIL'S ROLES AND RESPONSIBILITIES**

Council's role in each Community Strategic Plan goal is outlined in the following sections:





- Community satisfaction surveys and have your say website
- Visitor numbers
- Meeting key performances ratios
- Service reviews
- Audited inancial statements
- Compliance with State and Federal government legislation
- Population growth
- Gross regional product
- Monitoring demographic statistics





## STRATEGIC OBJECTIVES

THRIVING & CONNECTED COMMUNITY

Where residents have access to essential services, economic opportunities, social connections and a high quality of life, regardless of their location. A place where people feel safe, engaged, supported and empowered to thrive in their daily lives.

#### Goal 1

Facilitate and support access to essential services with reliable healthcare, education, public transport, emergency services and digital connectivity.

#### Goal 2

Facilitate and strengthen social community networks by fostering a sense of belonging including, engagement through events, cultural activities volunteer programs and support services.

#### Goal 3

Encourage active and healthy lifestyles through sport, fitness, healthy eating, mental health support and outdoor recreation ensuring overall wellbeing.

PROSPEROUS & DIVERSE ECONOMY

A diverse local economy that is resilient, inclusive and adaptive, ensuring economic prosperity for all residents by providing a broad range of employment opportunities, industry sectors and business environments.

#### Goal 1

Support industry diversity and economic resilience through a mix of existing industries and emerging sectors.

#### Goal 2

Support and facilitate workforce development and employment pathways aligned with industry best practice whilst retaining talent within the community.

#### Goal 3

Increase the diversity and availability of housing whilst maintaining affordable access to accommodation that meets the needs of the whole community.

# FIT FOR THE FUTURE INFRASTRUCTURE

Maintain our existing infrastructure and ensure that we are actively investing in sustainable and economic infrastructure, ensuring long-term growth, resilience and prosperity.

#### Goal 1

Provide sustainable and resilient infrastructure including water and sewer services, road and transport networks that provide best-practice service delivery and support growth.

#### Goal 2

Lead precinct and activation master planning to develop vibrant, well-designed public spaces that enhance liveability, preserve heritage assets and strengthen regional appeal.

#### Goal 3

Facilitate public and social infrastructure that supports the needs and diversity of the population now and into the future to ensure equitable access and protection of the community.

## PROTECTED & ENHANCED ENVIRONMENT

Where natural resources, landscapes and built heritage are preserved, sustainably managed and showcased to strengthen community identity, attract visitors and support long-term ecological and economic benefits.

#### Goal 1

Foster a sustainable region by minimising environmental impacts and safeguarding ecosystems through conservation, innovation and environmental risk management.

#### Goal 2

Ensure the protection of our rural landscapes and unique heritage by encouraging sustainable agricultural practices, supporting heritage conservation efforts and maintaining policies that safeguard the character and cultural significance of our region for future generations.

#### Goal 3

Leverage our pilot status as a GeoRegion to lead a collaborative regional ambition to become an aspiring UNESCO Global Geopark.

# OPEN & COLLABORATIVE LEADERSHIP

Fostering an environment of innovation, collaboration and mutual respect, where diverse perspectives shape strategic planning, governance and problem-solving, while ensuring accountability and financial sustainability for current and future generations.

#### Goal 1

Encourage active participation by the community, business and industry in decision making processes that shape our region.

#### Goal 2

Ensure Council's long term financial sustainability and maintain services and infrastructure to the community's satisfaction, and to strengthen financial governance.

#### Goal 3

Ensure strong governance, strategic resource management, and impactful advocacy to support the region's long-term sustainability and enhance quality of life.



## THRIVING & CONNECTED COMMUNITY

Where residents have access to essential services, economic opportunities, social connections and a high quality of life, regardless of their location. A place where people feel safe, engaged, supported and empowered to thrive in their daily lives.

THRIVING & CONNECTED COMMUNITY

## STRATEGIC OBJECTIVE ONE

Where residents have access to essential services, economic opportunities, social connections and a high quality of life, regardless of their location. A place where people feel safe, engaged, supported and empowered to thrive in their daily lives.

Goal	How will we get there?	Council's Role	Who can help?
T1.1	Facilitate and support access to essential services with reliable healthcare, education, public transport, emergency services and digital connectivity.	Plan Advocate Partner Facilitate	<ul> <li>State and Federal government and agencies</li> <li>Primary Health Network (PHN)</li> <li>Hunter New England Local Health District (HNEH)</li> <li>Destination NSW Outback</li> </ul>
T1.2	Facilitate and strengthen social community networks by fostering a sense of belonging including, engagement through events, cultural activities volunteer programs and support services.	Partner Facilitate Deliver	<ul> <li>Destination Network Country and Outback (DNCO) NSW</li> <li>Arts North West</li> <li>Community groups and organisations</li> <li>Local businesses</li> <li>Glen Innes Business Chamber</li> <li>Sports and wellbeing groups</li> </ul>
T1.3	Encourage active and healthy lifestyles through sport, fitness, healthy eating, mental health support and outdoor recreation ensuring overall wellbeing.	Plan Advocate Partner Deliver	Health and health support services

## How do we know we've arrived?

	Baseline	Target Trend	Source	Goal
Growing population	8,836	9,219 (REMPLAN 2041 projection)	REMPLAN / Australian Bureau of Statistics (ABS)	T1.1, T1.2, T1.3
Number of people employed	47.1%	Increase	ABS	T1.1, T1.2, T1.3
Visitor numbers	270,000	Increase by 10%	Destination NSW	T1.1, T1.2





## PROSPEROUS & DIVERSE ECONOMY

A diverse local economy that is resilient, inclusive and adaptive, ensuring economic prosperity for all residents by providing a broad range of employment opportunities, industry sectors and business environments.

WHAT IS IT + WHY?

WHAT IS IT?

IN ADVANCE FOR A COFFEE AS

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PROSPEROUS & DIVERSE ECONOMY

## STRATEGIC OBJECTIVE TWO

A diverse local economy that is resilient, inclusive and adaptive, ensuring economic prosperity for all residents by providing a broad range of employment opportunities, industry sectors and business environments.

Goal	How will we get there?	Council's Role	Who can help?
P1.1	Support industry diversity and economic resilience through a mix of existing industries and emerging sectors.	Advocate Partner Deliver	<ul> <li>Regional Australian Institute (RAI)</li> <li>Business NSW New England North West (NENW)</li> </ul>
P1.2	Support and facilitate workforce development and employment pathways aligned with industry best practice whilst retaining talent within the community.	Advocate Facilitate Partner	<ul> <li>Developers</li> <li>Investors</li> <li>University of New England (UNE) SMART</li> <li>TAFE</li> <li>PHN</li> </ul>
P1.3	Increase the diversity and availability of housing whilst maintaining affordable access to accommodation that meets the needs of the whole community.	Plan Advocate Facilitate Partner Deliver	<ul> <li>HNEH</li> <li>NSW Department Primary Industries (DPI)</li> <li>Community groups and organisations</li> <li>Progress associations</li> <li>Glen Innes Natural Resources Advisory Committee (GLENRAC)</li> <li>New England High Country</li> <li>Local businesses</li> <li>Glen Innes Business Chamber</li> <li>Visitor services</li> <li>Think Tanks</li> </ul>

## How do we know we've arrived?

	Baseline	Target Trend	Source	Goal
Growth in gross regional product	\$677.1m	Increase	ABS	P1.1
Number of local businesses	1,109	Increase	ABS	P1.1 & P1.2
Number of new houses	4,207 current private dwellings	Increase	ABS	P1.3





## FIT FOR THE FUTURE INFRASTRUCTURE ,

Maintain our existing infrastructure and ensure that we are actively investing in sustainable and economic infrastructure, ensuring long-term growth, resilience and prosperity.



## STRATEGIC OBJECTIVE THREE

Maintain our existing infrastructure and ensure that we are actively investing in sustainable and economic infrastructure, ensuring long-term growth, resilience and prosperity.

Goal	How will we get there?	Council's Role	Who can help?
F1.1	Provide sustainable and resilient infrastructure including water and sewer services, road and transport networks that provide best-practice service delivery and support growth.	Plan Advocate Partner Deliver	<ul> <li>State and Federal government and agencies</li> <li>TAFE</li> <li>UNE</li> <li>PHN</li> <li>HNEH</li> </ul>
F1.2	Lead precinct and activation master planning to develop vibrant, well-designed public spaces that enhance liveability, preserve heritage assets and strengthen regional appeal.	Plan Partner Deliver Regulate	<ul> <li>Health and Health Support Services</li> <li>GLENRAC</li> <li>Local businesses</li> <li>Glen Innes Business Chamber</li> <li>Consultants</li> <li>Sports and wellbeing group and</li> </ul>
F1.3	Facilitate public and social infrastructure that supports the needs and diversity of the population now and into the future to ensure equitable access and protection of the community.	Plan Advocate Partner Deliver Regulate	<ul><li>clubs</li><li>Schools</li><li>Community groups and organisations</li></ul>

## How do we know we've arrived?

	Baseline	Target Trend	Source	Goal
Community Satisfaction	Mean score of 3.04 or 29%	Mean score of 3.22 or 37%	GISC Community Satisfaction Survey	F1.1
Masterplans Approved	<ul> <li>Sports Facilities         Masterplan</li> <li>Precinct         Masterplans</li> <li>Landscape Plan         for Glen Innes         Sports Stadium</li> </ul>	Approved and endorsed	GISC Operational Plan Performance Reports	F1.2
New public infrastructure constructed	Glen Innes Skate Park	Glen Innes Pump Track developed. Glen Innes Skate Park extension completed	GISC Operational Plan Performance Reports	F1.3





Where natural resources, landscapes and built heritage are preserved, sustainably managed and showcased to strengthen community identity, attract visitors and support long-term ecological and economic benefits.

PROTECTED & ENHANCED ENVIRONMENT

## STRATEGIC OBJECTIVE FOUR

Where natural resources, landscapes and built heritage are preserved, sustainably managed and showcased to strengthen community identity, attract visitors and support long-term ecological and economic benefits.

Goal	How will we get there?	Council's Role	Who can help?
E1.1	Foster a sustainable region by minimising environmental impacts and safeguarding ecosystems through conservation, innovation and environmental risk management.	Plan Advocate Facilitate Partner	<ul> <li>Geotourism Australia</li> <li>Tourism Research Australia</li> <li>Destination NSW</li> <li>DPI</li> <li>Crown Lands</li> <li>Environmental Protection</li> </ul>
E1.2	Ensure the protection of our rural landscapes and unique heritage by encouraging sustainable agricultural practices, supporting heritage conservation efforts and maintaining policies that safeguard the character and cultural significance of our region for future generations.	Advocate Partner Deliver	<ul> <li>Authority (EPA)</li> <li>NSW Local Land Services</li> <li>Glen Innes Local Aboriginal Council (GILALC)</li> <li>GLENRAC</li> <li>Local businesses</li> <li>Community groups and organisations</li> </ul>
E1.3	Leverage our pilot status as a GeoRegion to lead a collaborative regional ambition to become an aspiring UNESCO Global Geopark.	Advocate Partner Deliver Regulate	

## How do we know we've arrived?

	Baseline	Target Trend	Source	Goal
Geopark and geotrails recognised and activated	No visitor numbers identified for geotourism	Visitor numbers for geopark and geotrails identified and growing	Destination NSW Geotourism Australia	E.1.2
Compliance with Protection of the Environment Operations Act 1997 (POEO)	Compliance with EPA	Compliance with environmental standards	EPA	E1.1
Visitor numbers	270,000	Increase by 10%	Destination NSW	E1.3





Fostering an environment of innovation, collaboration and mutual respect, where diverse perspectives shape strategic planning, governance and problem-solving, while ensuring accountability and financial sustainability for current and future generations.





## STRATEGIC OBJECTIVE FIVE

Fostering an environment of innovation, collaboration and mutual respect, where diverse perspectives shape strategic planning, governance and problem-solving, while ensuring accountability and financial sustainability for current and future generations.

Goal	How will we get there?	Council's Role	Who can help?
O1.1	Encourage active participation by the community, business and industry in decision making processes that shape our region.	Plan Advocate Facilitate Partner Deliver	<ul> <li>NEMA</li> <li>RIA</li> <li>RDA</li> <li>PHN</li> <li>HNEH</li> </ul>
O1.2	Ensure Council's long term financial sustainability and maintain services and infrastructure to the community's satisfaction, and to strengthen financial governance.	Implement Business Improvement Plan Apply for SRV	<ul> <li>Business NSW NENW</li> <li>Independent Pricing and Regulatory Tribunal (IPART)</li> <li>Glen Innes Business Chamber</li> <li>GLENRAC</li> <li>GILALC</li> <li>Arts North West</li> </ul>
O1.3	Ensure strong governance, strategic resource management, and impactful advocacy to support the region's long-term sustainability and enhance quality of life.	Deliver	Local businesses and organisations

## How do we know we've arrived?

	Baseline	Target Trend	Source	Goal
Population Growth	8,935	9,219 (REMPLAN 2041 projection)	ABS/REMPLAN/ NEMA	O1.1
Financial Sustainability	Current Council Long Term Financial Plan (2025-2035) shows deficit trend	Council meets Key Financial Performance Indicators	Audited Financial Statements 2026-27	O1.2
Gross Regional Product	\$677.1m	Increase	ABS	O1.3



#### THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

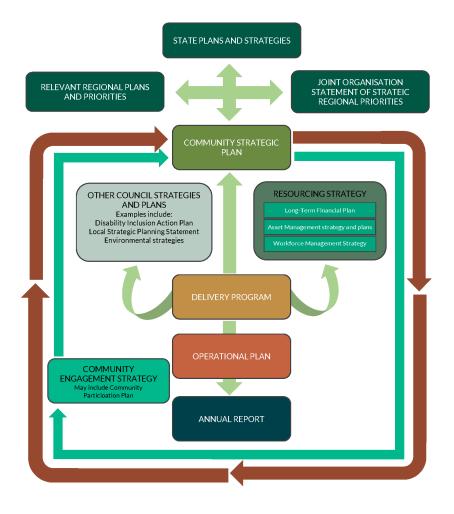
The Integrated Planning and Reporting (IP&R) Framework is a structured approach that ensures Councils plan holistically for the future, deliver services effectively and remain accountable to their communities. It connects community aspirations with Council's long-term planning and day-to-day operations through a hierarchy of strategic documents.

At the highest level of this framework is the Community Strategic Plan (CSP). The CSP is a long-term plan (minimum 10 years) that captures the community's vision, priorities and goals for the future. It is developed through extensive community consultation and reflects the findings of a wide range of Council strategies, studies and reports known as "contributing strategies."

The IP&R Framework includes scheduled reviews to ensure that goals and actions remain relevant over time. It also visually demonstrates how state and regional plans, community engagement and ongoing monitoring and review inform the CSP. The CSP then guides the Delivery Program and annual Operational Plans which set out how Council will implement the community's priorities.

Regionally, the CSP aligns with the State Government's New England North West Regional Plan 2041. Locally, it reflects the outcomes of Council's strategic work and provides a foundation for developing and delivering services and projects that support the quality of life for residents, workers, investors and visitors.





The key plans and reports under the IP&R framework are outlined below, and all documents are guided by, and developed in consultation with, our community.

Duration / Renewal timeframe	Key Plan/Report	Outputs	Description
10 years	Community Strategic Plan	Community Goals and Strategies	Outlines the goals and aspirations of the community, captured through community engagement
4 years	Delivery Program	Council Initiatives	A program of Council-led initiatives that achieve the goals of the Community Strategic Plan
4 years	Resourcing Strategy:  Long-Term Financial Plan  Asset Management Strategy  Workforce Management Plan	Council Resources: Finances, Assets, People	A set of Plans and Strategies that ensure Council has the necessary resources and assets, and that Council plans accordingly
1 year	Operational Plan	Council Actions	An annual plan of actions that support the Delivery Program initiatives
1 year	Annual Report	Reporting: Delivery Program, Operational Plan	An annual report to the community on the progress of the Delivery Program and Operational Plan

#### STATE AND REGIONAL PRIORITIES

#### **NSW Premier's Priorities**

The Premier's priorities represent the NSW Government's commitment to making a significant difference to enhance the quality of life of the people of NSW. They have been set with the purpose of delivering on the NSW government's key policy priorities, being:

- more teachers in our schools
- more healthcare workers and beds in our hospitals
- a thriving manufacturing sector with well-paid jobs
- ending privatisation of our energy assets

NSW Government is committed to continue this work to make the state of NSW the best place to live, work and play. This Plan aligns with the NSW government priorities.

#### Glen Innes Severn Local Strategic Planning Statement

The Local Strategic Planning Statement (LSPS) plans for the Glen Innes Severn community's economic, social and environmental land use needs over a 20-year period commencing in 2020.

It sets clear planning priorities about what will be needed, such as jobs, homes, services and parks, where these should be best located and when they will be delivered.

The LSPS sets short, medium and long terms actions to deliver the priorities for the community's future vision.

The LSPS and this Community Strategic Plan work hand in hand to bring together the community vision and goals and align them with the vision and goals in the NSW Government's New England North West Regional Plan 2041. In doing so, they allow Council to plan for a future Local Government Area (LGA) that will meet the community's expectations and achieve the LGA's wider expected role within NSW.

### **New England North West Regional Plan**

The New England North West Regional Plan (the Regional Plan), developed by the NSW Department of Planning and Environment (DPIE) identifies Glen Innes as a strategic centre, essential in the delivery of the Regional Plan. Further, the NSW State Government has developed Regional Economic Development Strategies (REDS) that are supported by the Regional Plan. Glen Innes Severn fits into the Northern New England High Country REDS.

Council's Strategic Objectives linking to the Regional Plan are:	Thriving & Connected Community	Prosperous & Diverse Economy	Fit for the Future Infrastructure	Protected & Enhanced Environment	Open & Collaborative Leadership
Growth, change and opportunity					
Coordinate land use planning for future growth, community need and regional economic development		✓			
Productive and innovative					
Protect the viability and integrity of rural land				$\checkmark$	
Expand agribusiness and food processing sectors		$\checkmark$			
Responsibly manage mineral resources				✓	
Enhance the diversity and strength of Central Business Districts and town centres	✓	✓			
Coordinate the supply of well-located employment land		$\checkmark$			
Support a diverse visitor economy		$\checkmark$			
Sustainable and Resilient					
Adapt to climate change and natural hazards and increase climate resilience			✓	✓	✓
Lead renewable energy technology and investment	$\checkmark$	$\checkmark$		$\checkmark$	
Support a circular economy	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	
Sustainably manage and conserve water resources	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	
Protect regional biodiversity and areas of High Environmental Value				$\checkmark$	
Housing and place					
Provide well located housing options to meet demand	✓	✓			
Provide more affordable and low-cost housing	$\checkmark$	$\checkmark$			
Understand, respect and integrate Aboriginal culture and heritage	✓				✓
Support the aspirations of Aboriginal people and communities in local planning	✓				
Celebrate local character		$\checkmark$		$\checkmark$	
Public spaces and green infrastructure support connected, inclusive and healthy communities	✓		✓		
Connected and accessible					
Leverage new and upgraded infrastructure			$\checkmark$		$\checkmark$
Improve state and regional freight connectivity			$\checkmark$		$\checkmark$
Improve active and public transport networks			$\checkmark$		$\checkmark$
Utilise emerging transport technology			$\checkmark$		

